### Unrestricted Revenue & Other Support

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
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<tbody>
<tr>
<td>Workforce Statistics</td>
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<tr>
<td>Financial Statistics</td>
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(See graph above)

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### Clinical Statistics

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<tbody>
<tr>
<td>Average Length of Stay</td>
<td>1.94</td>
<td>1.89</td>
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</table>

### Financial Statistics

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<tbody>
<tr>
<td>Medicare/Medicare Revenue</td>
<td>616,601,165</td>
<td>689,788,259</td>
</tr>
</tbody>
</table>

### Workforce Statistics

- Number of Volunteers: 163
- Number of Scholarship Students: 13
- Total Patient Days: 5,223
- Medicare/Medicaid % of Patient Revenue: 56%
- Admissions: 1,794
- Days in Accounts Payable: 61.3
- Age of Plant (Years): 9.8
- Surgeries: 2,965
- Age of Plant (Years): 10.5
- Laboratory Tests: 332,492
- Surgeries: 2,696
- Age of Plant (Years): 10.8

### Non-Operating Income

- Total Non-Operating Income: 1,903,589
- Net Investment Income: 2,139,537

### Expenditure

### Patient Services Revenue

- 2010: $129,393,741
- 2011: $137,500,592
- 2012: $150,822,360

### Other Revenue & Support

- 2010: 2,087,810
- 2011: 2,425,420
- 2012: 2,272,659

### Total Revenue & Other Support

- 2010: $121,481,551
- 2011: $139,926,012
- 2012: $153,095,019

### Work, Life, Balance, we do that here.

### Exceptional Care, we do that here.
Leadership

In Memory of Hayley Rae Nielsen

In Memory of Joreen Jerry Johnson

Douglas Sullivan

Carl & Barbara Whitehouse

Lee & Edna LaDue

Phyllis Klinefelter

James Douglas

James & Connie Craig

Colleagues of Lynn Douglas

Tyler Place Family Resort

Morgan Stanley Cyber Grants/Dean Pelkey

General Donations

Gifts from Our Community

Securshred

RPM Logos

RockTenn Company

Rail City Information Systems

Paul Poquette Realty Group, LLC

Kittell, Branagan & Sargent

J.P. Dunn, CPA

InSight Imaging

Hammerworks Construction

Cross Consulting Engineers, PC

Partners Classic

Community

it was to be honoring Ruth's thanks, and noted how appropriate memory to NMC's Tree of Life.

Ruth Douglas, RN, gathered at NMC to attach a Leaf in her memory to NMC's Tree of Life. Jerry was an active NMC volunteer from 1998 to 2005, and was a supporter of the NMC Tree of Life. "Jerry" Johnson

Lawrence & Lorraine Handy

Nicholas Hadden

Kevin & Tammera Brown

Dan & Grace Branon

Jill Berry Bowen

Kiersten Bourgeois

Madeline Boucher

Health Education

Leona & Richard Palmer, Sr.

Sharon Laidman

Barbara Roberts

Gisele Nolan

Agnes & Andrew Masson, Jr.

Unum Group

Mary Smith

Raymond & Erna Niquette

In Honor of Marcel & Janice Goldsmith

In Honor of Lucille Danyow

Energizer Battery Company

Concierge Services

Vermont Federal Credit Union

Unifirst Corporation

In Memory of Lorraine Handy

In Memory of Nancy Smith Lanoue

Gail & Steve Connors

In Memory of Lorraine Handy

Joan Sherman

Charles & Faith Lafayette

Janice Hansen

In Memory of Norma Gratton

Larry & Pat Paxman

In Memory of Mary Connor

Madalyn Tulip

Kathleen Tabor

Samuel & Elizabeth Nelson

Carol Livingston

Sally Lindberg

Samuel Hudson

Dr. Jeremy Hatch

Our QHR Connection

QHR is one of the largest providers of business software for hospitals and health systems. QHR is a provider of management, consulting and education services provided by QHR, formerly known as Quorum Health Resources.

Peter Perrone

Patrick Painley

Chris Gray

Michael Farnick

Kara Papka

Rich█████